

**SCRUTINY OF THE INTEGRATED PLAN 2017/18 - 2019/20
(INCORPORATING THE STRATEGIC DIRECTION AND FINANCIAL
CONSEQUENCES AND THE TREASURY MANAGEMENT STRATEGY)**

GROUPINGS

Morning: Community Services & Waste Management; Enterprise Education & Skills; Highways; and Resources & Performance

Afternoon: Adult Care & Health; Children's Services; Environment, Planning & Transport; and Public Health, Localism & Libraries

KEY THEMES AND QUESTIONS

- 1 **What are the key priorities for the portfolio over the period 2017/18 – 2019/20?**
- 2 **What are the key pressures and challenges facing your portfolio for 2017/18 – 2019/20?**
- 3 **What are the key projects/programmes that the portfolio will deliver 2017/18 – 2019/20?**
How the portfolio will meet key objectives / deal with key pressures and challenges.
To include details of
 - a. Changes to Core Service Delivery : Key projects to '**run the business**' with an ongoing emphasis on delivering efficiencies and improvement
 - b. Service-specific transformation initiatives: Key projects to '**change the business**' (under the Transformation agenda)
 - c. Key projects / programmes that will contribute to supporting **HCC's cross-cutting Transformation programmes** i.e:
 - Making the most of our property and office and service accommodation
 - Increasing commercial opportunities
 - Supporting the right approaches to prevention and demand management
 - Using outcome driven technology to respond to fast-changing digital opportunities
 - Having a high performing, engaged, and committed workforce
 - Developing and enabling SmartWorkers throughout the organisation
 - d. Key collaborations (both with external partners and cross departmental work within HCC) – including the financial and other benefits of delivering these

- 4 How has the portfolio reviewed its effectiveness / value for money in delivering service outcomes?**

- 5 What are the key savings proposals that have been identified to meet the budget gap 2017/18 to 2019/20; what additional actions will need to be taken to achieve these, and what are the potential impacts?**

- 6 What are the key risks in delivering projects and programmes for this portfolio, and what mitigations are in place? What steps are being taken to ensure resilience?**